



**DONALD R. GREBIEN  
MAYOR**



November 1, 2017

To the Honorable Members  
of the Pawtucket City Council  
137 Roosevelt Avenue  
Pawtucket, RI 02860

Dear Honorable Members:

To keep you informed on the status of the Memorial Hospital, I am enclosing a letter I sent with Governor Raimondo and Mayor Diossa to James E. Fanale, MD, at Care New England (CNE), regarding the future of the Memorial Hospital campus.

It is our intent to do what is necessary to protect the health and welfare of our residents, to assist those who are losing their jobs after committing themselves to helping others at Memorial Hospital and to provide for the economic wellbeing of our cities. To do so, we need the most up-to-date information about CNE's plans for the hospital. We hope to get that information through the proposal we are seeking in the enclosed letter. If not, we are prepared to take action in the courts to bring in outside experts to assist us in this effort.

Over the next weeks and months, your support will be essential in our efforts to achieve our goals to protect our residents and our city. As we go through this process, I will keep you informed on the latest happenings on this matter so that together, as we have done in the past, we may achieve the very best outcome possible for our city.

Thank you for your assistance and I look forward to working with you on this vital matter to all of our residents.

Sincerely,

Donald R. Grebien  
Mayor

CC: Governor Gina M. Raimondo  
Peter F. Kilmartin, Attorney General  
Nicholas A. Mattiello, Speaker of the House of Representatives  
Dominick J. Ruggerio, President of the Senate  
The Pawtucket State House Delegation  
James A. Diossa, Mayor, Central Falls



STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS

November 1, 2017

James E. Fanale, MD  
EVP, Chief Operating Officer/Chief Clinical Officer  
Care New England Health System  
45 Willard Avenue  
Providence, RI 02905

Re: Pawtucket Memorial Hospital

Dear Dr. Fanale:

Thank you for discussing with officials of the State of Rhode Island, the City of Pawtucket and the City of Central Falls, Care New England's ("CNE") thoughts regarding the future of the Pawtucket Memorial Hospital's campus ("Pawtucket Memorial").

Pawtucket Memorial has been the integral health care provider for many residents in Pawtucket and Central Falls, including many residents of the underserved populations of those cities.

Pawtucket Memorial has also been a critical driver of business to these fiscally challenged cities. The reduction in health care services at Pawtucket Memorial could be another major loss from both a health care and economic perspective.

In order to fulfill our respective duties to protect the public interest, we collectively request that CNE make a concrete written proposal regarding the planned future use of the Pawtucket Memorial campus. We expect that your proposal will identify which specific services will remain at the Pawtucket Memorial campus, how those services will be operated and capitalized, the number of doctors, nurses and other personnel that will be committed by CNE to operate these services and the duration of CNE's commitment. We would also like to understand any potential re-use for the Pawtucket Memorial Hospital facility itself.

We request that CNE's written proposal be submitted to each of the undersigned prior to or contemporaneous with CNE's formal request to the Director of Health to substantially reduce services, but in any event, by no later than November 14, 2017. If a proposal, acceptable in content, is not submitted by November 14, 2017, the undersigned intend to file with the Rhode Island Superior Court a petition to appoint an examiner or another court-appointed fiduciary who will be charged with the responsibility, among other things:

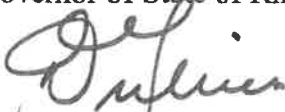
- To examine the best prospective use of the Pawtucket Memorial Hospital facility and its associated campus from health care and economic perspectives.
- To identify potential partners other than CNE that would be willing to use Memorial Hospital and/or its associated campus in a way that would continue to benefit the health and economy of the Pawtucket and Central Falls communities.
- To file a report with the Court within a defined period of time announcing the results of his/her examination and his/her recommendations.

We look forward to your expected cooperation.

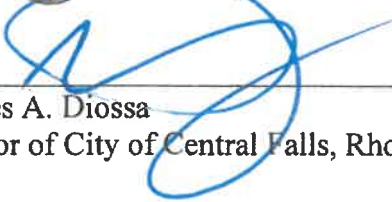
Sincerely,



Gina M. Raimondo  
Governor of State of Rhode Island



Donald R. Grebien  
Mayor of City of Pawtucket, Rhode Island



James A. Diossa  
Mayor of City of Central Falls, Rhode Island